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High-Profile Information Technology Project Status Report

Department: Children & Families		
Project Name: Child Support Document Generation Subsystem Replacement		
Business Sponsor: Janice Peters		
Date of Report: 1/1/2018	Reporting for Quarter: SFY18Q2	
Project Start Date: 9/18/2013	Planned Implementation Date: 4/19/19	
Estimated Project Cost: \$21,924,000	Amount Provided Through Master Lease: 0	

Project Description

The current child support enforcement document generation subsystem is no longer technically supported. DCF purchased commercial off the shelf software from the State software contract including Smart Communications (formerly Thunderhead Now) for document generation, IBM Business Process Manager for business process management and FileNet P8 Content Manager for document storage.

DCF signed a fixed price contract with Deloitte Consulting, LLP who was identified through an RFP process. Deloitte was to be responsible for integration, implementation and training for the new document generation subsystem. Deloitte was unable to complete the Requirements Deliverable after multiple submissions and the Department took over management of the Project in April 2015. The Department implemented the following risk mitigation strategy:

- The project was re-planned into smaller manageable sub-projects.
- Deloitte staff started working at DCF's direction.
- DCF and Deloitte staff worked collaboratively as one team to complete work.
- The \$9,749,073 original Estimated Project Cost was the total contract amount Deloitte will be paid for their work on this project.

In April 2016 DCF and Deloitte mutually agreed to end the Deloitte contract for services as of 9/30/16. Transition of the remaining effort and support to DCF is complete and project task resourcing continues.

The project is split into two steps. Step 1 System Architecture includes creating development, system test, user test, education (training) and production environments. Step 2 KIDS Integration and System Development includes integration with the KIDS System, creation of document templates, implementation and training.

Step 2 KIDS Integration and System Development will be completed with two Groups. Group 1 includes implementation and pilot of 65 documents including the supporting architecture, all product integration, security, user interface and distributed printing. Group 2 includes implementation and pilot of the remaining 235 documents and automated batch document generation. Statewide implementation will be rolled out following implementation of Group 2.

Project Funding -

GRP \$7,454,160 FED \$14,469,840

Project Status – Determine the status for the Schedule and Budget categories below based on the guidelines on the right and described in more detail on page 2 of this document.

Insert an X in the column that best describes the status of the category. Add comments for that category as needed.

Additional comments are not required if the status is Green, but if a category has

agency is taking to address them.					
Project Status Categories	Green	Yellow	Red		
 Schedule Status The project continued on schedule in FY18 Q2. Group 1 deployment to Production and Education environments was completed in FY18 Q2. Group 1 document pilot started FY18 Q2 and is planned to be completed the first week of January 2018. The results of the pilot will be evaluated in FY18 Q3. Initial results are positive with strong stakeholder acceptance and minimal issues found. Work began in FY18 Q2 to update Group 2 documents to reflect recent changes to federal regulations. System Testing of Group 2 documents began in FY18 Q2 and is currently ahead schedule. As noted in previous status reports, several key dates will be later than originally planned due to budgetary constraints. New requirements have also been added increasing the scope. The new schedule was approved by the Project Steering Committee in November 2017, the Planned Implementation Date in the header of this report has been updated to 4/19/19, and the status has been changed to green. 					
Budget Status The project is on budget for SFY18.					
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Summarize Any Completed Major Tasks or Project Phases:					
 Step 1 System Architecture Deployment to production was completed in FY18 Q2. This completes implementation of architecture requirements. Step 2 KIDS Integration and System Development Pilot agency training was completed in FY18 Q2. Pilot Implementation was completed in FY18 Q2 and the pilot started on 11/6/17. Group 2 System Testing was started in FY18 Q2. 					
Summarize Any Significant Project Changes Affecting Schedule, Budget or Scope:					
As noted in previous status reports, several key dates will be later than originally planned due to budgetary constraints. New requirements have also been added increasing the scope. The new schedule was approved by the Project Steering Committee in November 2017 and the Planned Implementation Date in the header of this report has been updated to 4/19/19.					

Additional Comments or Issues (optional):

If you have any additional overall status comments about the project (e.g., project news, accomplishments, emerging challenges or risks that could affect the project), please provide them here.

Project Status Category Guidelines

Schedule Status

Green – Indicates that the project or phase is on track for the targeted implementation date.

Yellow – Indicates that the project or phase <u>may be falling behind</u> and analysis needs to be done to determine if the project can recover and still achieve the targeted implementation date, or if adjustments must be made to that date.

Red – Indicates that the project or critical tasks <u>have fallen behind</u> schedule, and corrective action must be taken to still achieve the targeted implementation date or that date must be changed.

Budget Status

Green – Currently on target with project budget.

Yellow – Project is over budget by 10 to 25%.

Red – Project is over budget by 25% or more.